



SASKFESTIVALS PROGRAM Established Stream GUIDELINES

Application closing date: April 15, 2019

CONTACT

Contact the arts board program consultants before submitting an application to discuss program application and reporting requirements.

Alex Rogalski 306-964-1166 (Saskatoon) or 1-800-667-7526 arogalski@saskartsboard.ca

Noreen Neu 306-787-3093 (Regina) or 1-800-667-7526 nneu@saskartsboard.ca

Applications and support material must be submitted online on or before the closing date.

Table of Contents

| Purpose | 2 |
|---------------------------------------------|----|
| Outcomes | |
| Funding | 2 |
| Eligibility | |
| Artists' Contracts | |
| Adjudication and Criteria | 4 |
| Notification | 5 |
| Confidentiality of Information | 5 |
| Release of Funds and Reporting Requirements | 6 |
| Concerned Status | 6 |
| Recognition of Funders | 7 |
| APPENDIX 1: Application Instructions | 8 |
| APPENDIX 2: Support Material Instructions | 10 |

Purpose

The Saskatchewan Arts Board recognizes, encourages and supports the arts to enrich community well-being, creativity, diversity and artistic prosperity. The Arts Board advances this mission through support of Saskatchewan professional artists, collectives, groups and arts organizations in the areas of research, creation, production, presentation, exhibition, publishing, artistic and professional development or community engagement.

Outcomes

The SaskFestivals program provides support to professional festivals, series and community groups to achieve outcomes that:

- encourage community engagement, tourism and economic activity;
- enhance the positive impact of festivals in the community and province;
- contribute to the professional practice and heighten the awareness and appreciation of Saskatchewan arts and artists;
- build strong, flexible leadership organizations within the festival community;
- reflect the diversity of the local community and the arts sector through inclusion of Indigenous/Métis peoples and culturally diverse groups; and
- align with the mandate and strategic priorities of the Saskatchewan Arts Board and SaskCulture.

Funding

Established Stream recipients:

- have a 4-year funding cycle,
- have a minimum grant request of \$20,000 per year,
- receive funding that contributes to an organization's artistic programs and services; and governance, management, administrative and operational functions, and
- are subject to Concerned Status Policy

The demand for SaskFestivals Program – Established Stream grants generally exceeds available resources. The Saskatchewan Arts Board may not be able to provide grants to all the recommended applicants or provide grants in the amounts requested.

Eligibility

Eligible Applicants

- work and mandate align with SaskFestivals program purpose
- core mandate of the organization is to present an arts festival or series
- minimum of five years of operation (with appropriate history of public presentation) prior to first application
- new applicants to this stream must have been previously funded through the Development stream AND be deficit-free at the time of application
- engages paid expertise of professionals in its programming and administration
- mandate and work supported by strategic plan, artistic vision and ongoing evaluation processes
- financial and decision-making processes controlled by Saskatchewan residents
- centre of operation and primary programming in Saskatchewan

Eligibility continued...

Eligibility (continued)

- incorporated
- registered with and reporting in CADAC
- review engagement or audit required annually
- must be in good standing with the Arts Board with no overdue reports on prior grants

Ineligible Applicants

- Organizations that receive operational funding from SaskCulture, Saskatchewan Lotteries, or Creative Saskatchewan
- Organizations that receive operational funding from a Provincial Cultural Organization
- Organizations with a core mandate that is not exclusive to presenting an arts festival or series
- Organizations that receive funding from the Saskatchewan Arts Board's Professional Arts Organizations Program.
- Organizations that do not compensate artists for their work
- Applicants who have outstanding reports for any previous grant received from the Saskatchewan Arts Board

Ineligible Activities

- Festivals and events that are competitive in nature and that charge participants a fee in order to compete
- Festivals and events with programs that support definable political, religious or spiritual viewpoints and/or seek to attract only a special-interest audience or to recruit new members
- Festivals and events that are primarily fundraisers or charity events
- Activities that use or present Indigenous cultural material, traditional knowledge or stories without permission from the community

Ineligible Applications

- Lacking all the required information and support material, including updated CADAC account
- Submitted after the specified deadline

Artists' Contracts

The Arts Professions Act, now in effect in Saskatchewan, requires that written contracts be used in all transactions between professional artists and those who hire them, engage their services or use their creative work. These written contracts help solidify the relationship between the artist and those who contract their services by providing a clear understanding of the transaction. This provides an extra measure of protection to both parties and assists projects to move forward in a straightforward manner. The Act also recognizes the artist as a professional and emphasizes the importance of fair compensation. For further information about *The Arts Professions Act*, visit the Government of Saskatchewan website at www.publications.gov.sk.ca/details.cfm?p=30198.

Adjudication and Criteria

Applicants are to consider the Adjudication Criteria when developing their applications. For information about the Saskatchewan Arts Board's adjudication process and how funds are allocated, visit our website at www.saskartsboard.ca/assessment.

An independent panel of jurors with appropriate knowledge and experience assesses applications through a competitive process based on the following:

| ESTABLISHED STREAM CRITERIA | | |
|----------------------------------|----------------------------------------------------|-----|
| 1. Program Impact and Engagement | | |
| | 1.1 Programming | /10 |
| | 1.2 Development of the Arts in Saskatchewan | /10 |
| | 1.3 Community Engagement | /10 |
| 2. | Organizational Effectiveness | /10 |
| TC | DTAL | /40 |

1. Program Impact and Engagement

1.1 Programming

- Vision and mandate guide the organization's artistic programs, and the programs are relevant and appropriate
- Program choices reflect a high level of artistic merit, a high standard of professionalism and embrace freedom of artistic expression
- Demonstrates a willingness to innovate and take risks in programming
- Demonstrates satisfaction amongst stakeholders and the public
- Engages in effective program planning, monitoring and evaluation processes, and constructs or revises programs as required
- Programs are cost-effective and within the organization's ability to deliver

1.2 Development of the Arts in Saskatchewan

- Programs aim to develop an appreciation and understanding of the arts and artists in Saskatchewan, including a commitment through best practices to support, encourage and respect Saskatchewan artists and arts professionals of diverse backgrounds
- Provides opportunities that engage professional Saskatchewan artists in ways that contribute to their artistic and/or career development
- Reflects an awareness of, and responsiveness to current practices, emerging trends and changes within its arts discipline(s) and the festivals communities
- Assumes a leadership role by mentoring and/or establishing partnership/relations with other organizations, sectors and/or individuals.
- Actively pursues opportunities through its programs, partnerships and relationships that assist in overcoming barriers to participation and attendance
- Follows a communications plan that effectively connects with stakeholders and the public, and promotes the organization, its programs, and Saskatchewan artists and their work

Adjudication and Criteria continued...

1.3 Community Engagement

- Considers and maximizes organization's potential for economic activity and/or tourism in the community
- Actively encourages community engagement through volunteerism, partnerships, sponsorships, etc.
- Provide meaningful opportunities for the public to engage and interact with professional artists and their work
- Demonstrate a commitment to reflecting the diversity of their community or region with regards to the inclusion and engagement of Indigenous/Métis peoples, culturally diverse groups, and official language minority communities.

2. Organizational Effectiveness

- The applicant's governance and organizational structures, policies and procedures facilitate
 effective and responsible operation of the organization and its programs, with clearly defined
 roles and responsibilities for board and staff, financial reports and plans that are clear,
 feasible and accurate.
- Follows a strategic plan that provides clear goals and timelines that reflect the organizations' vision and mandate. This plan is reviewed and revised on a regular basis.
- Develops and implements public safety plans and communication strategies that are followed
 in the event of emergencies that protect the artists, staff and audience.

Notification

The Board will review the panel's recommendations after it receives notice of the Saskatchewan Arts Board's allocation from government sources and after it has approved its budget for the year. Applicants will be notified of the Board's decision on the April 2019 adjudication no later than July 15, 2019.

Confidentiality of Information

The personal and confidential information that the applicant provides in the application is collected, used and disclosed in accordance with the provisions of the *Freedom of Information and Protection of Privacy Act* and the *Personal Information Protection and Electronic Documents Act*. This information is required to process the application. Personal and confidential information disclosed by the applicant will only be shared, as necessary, with employees of the Saskatchewan Arts Board, the jurors, and other public funders. If awarded a grant, the name of the recipient, community, project description and grant amount will be made known publicly. The Saskatchewan Arts Board will respond appropriately to any inquiries regarding the privacy policies and procedures, including requests to access the applicant's personal information.

Release of Funds and Reporting Requirements...

Release of Funds and Reporting Requirements

The Saskatchewan Arts Board strives to release 70% of approved annual funds to an organization approximately 30 days before the beginning of the organization's fiscal year and no sooner than April 1st during the Arts Board's fiscal year, providing all reporting on previous funding is up to date and the organization is in compliance with any concerned status requirements and subject to:

- approval by the Arts Board's Board of Directors of the grant recommendation,
- approval of the Arts Board's budget for the relevant fiscal year,
- confirmation of SaskCulture Inc. and Saskatchewan Lotteries Trust Fund for Sport Culture and Recreation funding, and
- any organizational and/or funding conditions communicated to the recipient.

In addition to the above-mentioned conditions, release of the remaining 30% of annual funding requires a year-end report due no later than **six months** after the end of the organization's past fiscal year.

Organizations in the Established funding stream are required to:

- Provide the Saskatchewan Arts Board with a revised budget if the approved grant amount is less than 60% of the requested amount.
- Meet all conditions for the release of the funds, claim their funds and begin their operations and programs, as approved, within 12 months of the start date of the approved fiscal year. If the conditions are not met, if the grant funds are not claimed, and if the recipient does not begin their operations and programs within this 12-month period, the Arts Board reserves the right to rescind the grant.
- Notify and consult with the Saskatchewan Arts Board about any major changes to the organization, its programs, its fiscal year and/or its financial status. If major changes are made without notification and consultation, the Arts Board reserves the right to rescind the grant, or to reduce or discontinue future funding.

Concerned Status

Concerned Status is a mechanism to allow the Arts Board to monitor organizational effectiveness and ensure that program requirements and obligations are being met by currently funded organizations and groups in all program streams.

Concerned Status may be issued to an organization or group exhibiting one or more of the following conditions:

- not meeting program or stream eligibility requirements
- not meeting the obligations of the grant
- instability in governance and administration or operational management
- marked decline in nature and scope of the work, programming and/or mandate
- marked decline in audience, participation or market numbers as demonstrated by CADAC and other reporting
- marked decline in financial viability (including increased deficit, decreased financial support, inability to build capacity)

Concerned Status continued...

Concerned Status (continued)

The Arts Board will inform an organization in writing if it has been moved to Concerned Status, explain what conditions applies, how it will be monitored, and the time period provided to satisfy the conditions to remain competitive in its stream and in the program. If the conditions have not been satisfied within the identified time period, the organization may be moved into a different stream or removed from the program.

For Concerned Status, the monitoring process and the identified time periods will be determined on a case-by-case basis.

Recognition of Funders

Recipients of SaskFestivals Program – Established Stream funding are required to acknowledge the support of the Saskatchewan Arts Board, SaskCulture Inc. and the Saskatchewan Lotteries Trust Fund for Sport, Culture and Recreation wherever possible and appropriate. The Saskatchewan Arts Board will provide grant recipients with an acknowledgement statement and access to the funding partners' logos through the Arts Board's website. The Saskatchewan Arts Board can also provide banners by request to acknowledge the support of the Arts Board, SaskCulture and Saskatchewan Lotteries Trust Fund at funded events.





SASKFESTIVALS PROGRAM Established Stream APPENDIX 1: Application Instructions

APPLY ONLINE

Applications are only accepted online at https://saskarts.smartsimple.ca. The following is provided to help you prepare for your online application.

ORGANIZATION PROFILE (Maximum 1,500 words)

Include descriptions of the following in application text field. **Do not attach documents instead of filling in the text field**; however, you may upload documents with supplementary information pertaining to this section.

- Mandate or purpose of the organization
- Brief history of the organization
- Brief description of the structure of the organization
- Brief description of the main facilities and physical space used by the organization, or upload a site plan, digital images or video
- Overview of the organization's human resources, including individual roles and responsibilities
- Description of the organization's plans for communicating with its stakeholders in the event of a crisis

Upload current strategic planning document.

<u>Upload most recent Annual Return or Profile to ISC, as evidence that your organization is registered</u> with them.

PROGRAM ANALYSIS (Maximum 2,000 words)

Please discuss the following points from the perspective of your most recently completed year:

- 1. Discuss the ways your organization was most successful and how you know this to be the case.
- 2. Discuss risk or innovation undertaken and what the learning outcomes were.
- 3. Discuss how your programs and services have fulfilled your mandate.
- 4. Describe significant partnerships or collaborations and any benefits or learnings realized.
- 5. Discuss major challenges faced by your organization and how you plan to address them.

Application Narrative...

APPLICATION NARRATIVE (maximum 3,500 words)

With a focus on the program criteria, include descriptions of the following in application text field. **Do**not attach documents instead of filling in the text field; however, you may upload documents with supplementary information pertaining to this section.

- Overview of current work or programing
- Work or programming proposed for the first funding request year (your upcoming fiscal year, not current fiscal year)
- Artistic direction or rationale that guides programming choices
- The organization's audience development, communications and marketing strategies
- The organization's plans for encouraging community engagement
- The organization's efforts to address diversity, access and inclusion

FINANCIAL PROFILE

- Upload to your application the most recent audited financial statements, review engagement OR independent financial review by an accounting professional not associated on an ongoing basis with the organization.
- Applicants currently funded through the SaskFestivals Multi-Year Stream with an accumulated deficit that represents more than 10% of revenues for the most recently completed year must also upload a board-approved deficit reduction plan.
- Applicants with an unrestricted accumulated surplus that represents more than 10% of revenues for the most recently completed year must upload a board-approved plan for the use of unrestricted funds.

Not speaking to your organization's deficit or surplus may negatively impact assessment.

- Upload to your application the CADAC Financial Form that includes four years of financial data:
 - o previous two fiscal years (actuals),
 - o current year to date (approved budget), and
 - o projected budget for the first funding request year.
- Upload to your application the CADAC Statistical Form. Include the most recent completed fiscal year. Do not include projections.





SASKFESTIVALS PROGRAM Established Stream APPENDIX 2: Support Material Instructions

Please provide only material for the jury that directly relates to information provided in your Organization Profile, Program Analysis and Application Narrative.

Support material may include samples of work, links to websites, virtual tours of facilities, promotional materials such as season brochures or trailers, reviews, letters of support, etc.

<u>Upload an index</u> that lists all the items included as support material:

- · running time and information on works performed
- list of images submitted with the application including details
- source and date of publication on any published material such as reviews, articles, etc.

<u>Do not use</u> punctuation, special characters or more than 45 characters in your digital file names.

Applicants may submit any or all of the following if applicable.

- Schedule of artist fees. Upload PDF or Word document.
- Program brochures, press kits, marketing materials, catalogues, and publications. Upload PDFs.
- Internet links (<u>maximum</u> ten)
- Audio and/or video recordings (<u>maximum</u> **10 minutes total**, no larger than 2 GB): MP3, MPG, MOV, AVI or MP4. *Links to streaming audio or video are preferred to electronic files*.
- Still images, digital only (maximum 10 images, maximum 2 MB each): JPG